# Generate Ideas: Approaches

# GENERATE IDEAS: APPROACHES

Approaches are presented as layers of specific data addressing the street grid, land-scape, pedestrian pavements and buildings. Three distinct Approaches presented for each Side of campus herein intend to be clear diagrams addressing the campus Issues.

### APPROACH EVOLUTION

The images below are illustrative of the evolution undertaken by each of the three Approaches for each side presented in Phase 2. Based on continued research and data, University and community feedback and continuous dialogue, the Approaches continually evolved to focus on and reflect the Issues and Goals set forth for the Master Plan.



# EAST SIDE

## **A**PPROACHES

The following Approaches to the East Side were developed to be conceptually concise and therefore are named in a way to highlight the main distinguishing element. There are numerous components or systems that have been studied and will continue to be reviewed to make the best decisions for the Master Plan. These Approaches seek to achieve the Goals indicated previously, while also seeking to provide for the growth of the campus population (as indicated in the Appendix) and therefore its facilities. UIC must have both adequate space to grow and thoughtfully created quality space to fulfill its mission.

## Space Needs

The following list of space needs is intended to be a basis for testing the development capacity of the campus over the next 20 to 30 years and is divided into three major categories: academic instructional and research needs, residential needs, and other needs. Several buildings are indicated as a "Replacement" for functions that should either be brought closer to the core of the East Side. Not all Needs will be funded by UIC but may get direct state funding such as the Illinois Regional Archive Depository or may be developed with private/public partnerships. Additionally, UIC will coordinate with the city, state, and federal authorities to fund many of the transportation modifications requested in the Approaches. In addition to the identified space needs and building sites, UIC and the planning team will incorporate more mixed-use development including retail and other support functions on campus as appropriate. Open space projects that can be implemented without the necessity of new building construction will be part of the Immediate Impact Projects.

Advanced Chemical Technology Building	142,000
Laboratory Building	150,000
Classroom/Office/Lab Building [COL]	212,000
COL 1 - Classroom/Office/Lab space	
COL 2 - Classroom/Office/Art Education space	
COL 3 - Classroom/Office/Lab space	
Art & Design Hall (Replacement)	71,000
CUPPA Hall (Replacement)	95,000
College of Business Administration	159,500
Plant Research Laboratory (Replacement)	8,000
Undergraduate Student Housing 300 beds	105,000
Future Student Housing 1500 beds	500,000
Illinois Regional Archive Depository [IRAD]	123,000
Student Service Building (Replacement)	195,000
Alumni Center	28,000
Hull House Museum	36,000
Campus Child Care Facility	16,000
Civic Building	300,000
TOTAL	2,140,500
Source: UIC Office of Facilities & Space Planning	

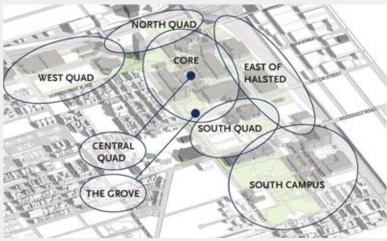
### PEDESTRIAN NETWORKS:

The established and future pedestrian networks through the East Side of campus are another key component when approaching the development of the campus. The diagram on the right illustrates the existing primary campus pedestrian routes. A new Plan will look to allow for new paths that make the best connections from existing and new facilities.

### EAST SIDE DISTRICTS:

The East Side of campus can be divided into loosely defined districts in order to describe general development and use trends. Though not firmly held or defined, the use of these districts is helpful as a descriptive element by which to approach the East Side.





#### CONSIDERATIONS:

The following are key issues to consider for the East Side of campus. They need to be addressed in each of the three concept Approaches as they highlight the major decisions which will drive the future of the campus.

#### Core:

- Design to be more expansive and better connected to the Central Quad.
- Evaluate the ComEd substation area
- Renovate University Hall ("UH") or Replace with new iconic tower

## West Quad:

• Keep Behavioral Sciences Building ("BSB") or Remove and Replace

#### Student Services:

• Locate to be well connected to both East and West Sides of Campus

## South Quad:

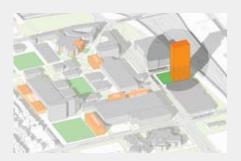
• Examine building sites and massing and connection to Core

### North Quad, East of Halsted:

• Evaluate best location of new 300 bed Student Residence Hall







# EAST SIDE

## GREEN CENTER

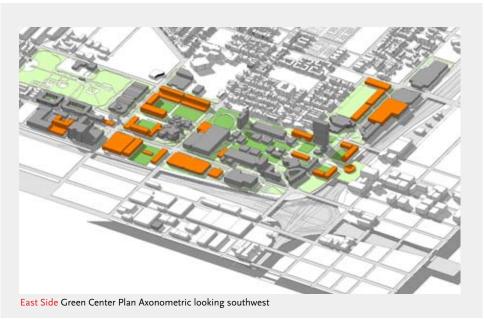
### GOALS:

This Approach advocates for a greener center of campus, concentrating new development along the perimeter of campus with a logical street addresses. With perimeter development, the green center approach strategizes a reconfigured Central Quad, transforming the existing pavement into a signature campus green space, through building removals and edited pedestrian pavements. Essentially, the Green Center concentrates development as the enclosing container, with the contents being the green landscape.

### ORGANIZING PRINCIPLES:

Reinforce the perimeter with new building development. Expand and re-energize the existing internal campus landscape.

- Concentrate building development at the street edge along Harrison, Halsted, Taylor, and Roosevelt.
- Establish signature landscapes at the Central Quad, South Quad, North Quad.
- Refresh and expand central campus landscapes at University Hall and the Grove.
- Remove Lecture Centers B & E to open up the Central Quad.
- Forge a formalized entry landscape focused on the CTA station at Peoria, connecting the neighborhood and campus with a signature gateway to campus.





East Side Green Center Plan

## **East Side**

GREEN CENTER PLAN

Legend

Proposed Building Site

Connective Greenways

Green Places

Campus Streetscape

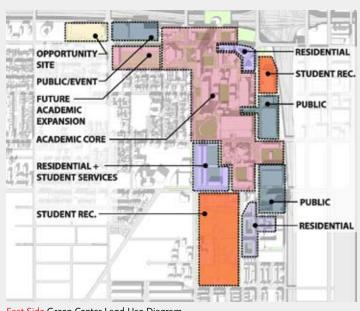
City Streetscape

The Green Center acknowledges the Central Quad as the center of campus activity and transforms the historically hard edged plaza into a distinctly green landscape. This Approach maximizes new building visibility by freeing the center from infill development, and intensifying the edge definition with buildings. The landscape is refreshed and adjusted to maximize and value internal green space.



East Side Green Center Axonometric looking northeast

- Create a third residential district at the South Quad (Lot 5) as a gateway to the Taylor Street corridor
- Shift Student Services from Racine Avenue to Taylor Street as a pedestrian anchor and campus gateway function
- Position public buildings along Harrison and Halsted Streets for proximity to structured parking garages



East Side Green Center Land Use Diagram

# EAST SIDE

## **DENSE CENTER**

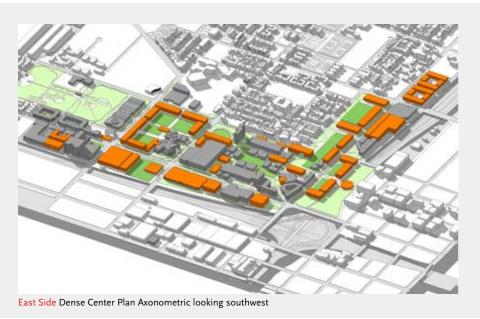
### GOALS:

The Dense Center approach envisions the addition of new buildings gravitating toward the center of campus, the Central Quad, to consolidate destinations with the objective of encouraging a 24/7 zone of activity predicated on increased university interaction between students, faculty and community at large. The Dense Center was conceived of as an opposite approach to Green Center with predominantly green landscapes positioned along the street grid, with new buildings positioned behind or along these landscapes. As the concept developed however, utilities and dimensions triggered a scaling back of the density, but overall the Dense Center, at the core of campus, internalizes development and configures a green perimeter between the university and the existing neighborhoods.

### ORGANIZING PRINCIPLES:

Intensify the core campus, insert small footprint buildings around the Central Quad to concentrate destinations and activity around a signature landscape as the reconstituted Central Quad. Enhance perimeter landscapes to invite neighborhood exploration of campus.

- Populate core with smaller scale (3 story) academic buildings.
- Concentrate large footprint development along campus edge adjacent to the Dan Ryan and Eisenhower Expressways.
- Redesign the Roosevelt Bridge over Eisenhower Expressway as a campus gateway.
- Emphasize perimeter landscape for both the campus and adjacent neighborhoods.





East Side Dense Center Plan

### **East Side**

DENSE CENTER PLAN

Legend

Proposed Building Site

Connective Greenways

Green Places

Campus Streetscape

City Streetscape

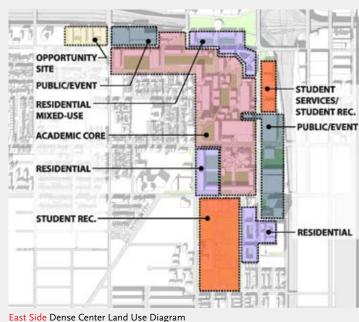
The Dense Center is defined by the insertion of small pavilions at the center of campus, on non-constrained parcels radiating out from the Central Quad. The Approach emphasizes new gateways at the UIC/Halsted CTA station, and the Roosevelt Bridge. Reconfigured and new landscapes along Vernon Park Place and Morgan Street encourages neighborhood use and affords access to 24/7 core activities centered on the Central Quad.

In this Approach, both University Hall and Behavorial Sciences Building have been removed to allow for an expansion of the academic core to the west along Harrison Street.



East Side Dense Center Axonometric looking northeast

- Expand Academic Core west to Racine Avenue
- Expand residential footprint north to frame the UIC/ Halsted CTA station, and southwest to create a third residential outpost at the Taylor Street corridor
- Limit public/event buildings to Halsted and Harrison Streets to maximize access to structured parking garages
- Student Services moves east of Halsted near Student Center East to concentrate student activity/density at the center of Academic Core to enhance 24/7 activity



# EAST SIDE

## Hybrid

#### GOALS:

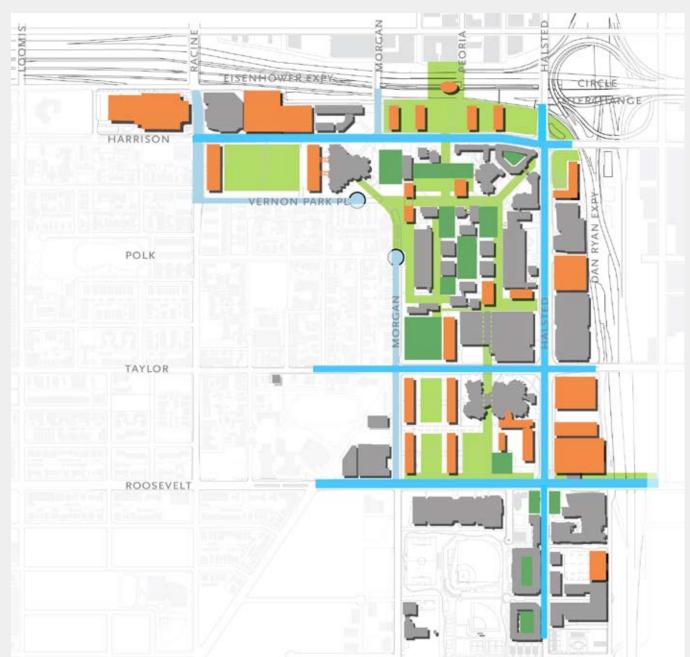
The Hybrid Approach blends the Green Center and Dense Center approaches, balancing the positioning of both new landscape and new buildings at the campus perimeter. The objective is a more porous campus edge, inviting greater exposure of the activity at the campus core to neighbors and passersby through perimeter green windows bracketed by new buildings. Proposed big footprint buildings are confined to zones east of Halsted Street and north of Harrison Street, while comparatively smaller footprint buildings are oriented north-south within the campus core.

#### ORGANIZING PRINCIPLES:

Create a porous campus edge, respect the original Netsch plan while encouraging 24/7 activity at the core, and engage the surrounding community at large.

- Balance new buildings between the core and the perimeter.
- Increase building density of the core campus with the insertion of smaller scale (3 story) academic buildings where possible, while transforming the Central Quad into a signature landscape.
- Orient new buildings within campus core along a north-south axis.
- Provide a rhythm of buildings and porous open spaces to create green windows into campus.
- Transform the Grove and the Central Quad into signature landscapes, while configuring new quads west of BSB and on Lots 1A & 1B.
- Improve the pedestrian landscape, from Taylor at Morgan Streets, to Harrison at Halsted Streets.





East Side Hybrid Plan

### **East Side**

Hybrid Plan

Legend

Proposed Building Site

Connective Greenways

Green Places

Campus Streetscape

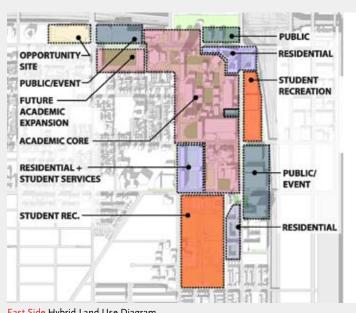
City Streetscape

The Hybrid Approach blends the best of both the Dense Center and Green Center approaches, yielding a balanced strategy of deploying buildings and open spaces along the perimeter, while reinforcing the core with both small pavilions and a transformed Central Quad. This provides future flexibility in terms of incremental growth along the edges, as well as within the core. This approach establishes a strong pedestrian destination at the east end of Taylor Street with a new Student Services Building and residence halls. The East Side of campus becomes more porous, encouraging exploration as large footprint perimeter buildings give way to smaller pavilions toward the core.



## East Side Hybrid Axonometric looking northeast

- · Retain academic core in current location with expansion into North Quad
- Expand residential to a new quadrangle configured on what is now Lot 5
- Restrict large footprint public/event buildings to Harrison and Halsted Streets
- Future expansion across Lot 1 at Harrison Street, Racine Avenue and Vernon Park Place brackets a large landscape accessible to the neighborhood (future phase building uses undetermined)



East Side Hybrid Land Use Diagram

## East Side Comments

# Advisory, Core & Executive Committees: July 21, 2009

## Representative comments:

- · Generally prefer "Green Center" approach
- Remove Lecture Centers B & E
- Develop Harrison Street as a "boulevard"
- Roosevelt Road is the major connector to the City
- Bring Student Services onto Taylor Street as the major campus connector between East and West Sides
- Develop a gateway at Morgan Street with a bridge over the Eisenhower and a signature EL station

# Advisory, Core, Executive Committees & Dean's Council:

## August 20, 2009

#### Representative comments:

- Generally prefer "Green Center" approach
- Develop dense, academic use in North Quad to better use CTA connections
- Locate Student Services in an accessible Campus Core location as the face of UIC
- · Need a campus icon, whether or not it is UH
- Prefer Public/Event use along Roosevelt Road
- Locate IRAD close to Daley Library

## Town Hall Meetings:

## SEPTEMBER 9 & 10, 2009

Comments indicated below were ones heard by numerous participants. For a complete summary of all comments made that relate to the Master Plan please refer to www.uic.edu/master\_plan/Phase 2/Town\_Hall\_Meeting\_Summary\_9-9-09.pdf

- Do not want a continuous street wall at Roosevelt Road
- Need to indicate scale and massing of buildings on plans
- Accommodate the same amount of hard surfaces for activities in the redesigned Central Quad
- Do not have issues with demolishing BSB, as "it's unfriendly"
- Do not have issues with replacing UH, as long as it is with another campus icon

## TOWN HALL MEETINGS:

## SEPTEMBER 9 & 10, 2009 (CONT.).

- Need to take close look at pedestrian circulation, transit nodes, bus and car routes
- Identify specific zones offering best opportunities for 24/7 activity
- Include landscapes that have a winter planting interest
- Prioritize the Immediate Impact Projects in order of need:

Pedestrian/traffic conflicts

Bicycle routes

Lighting/landscaping

Shuttle routes

Use signage that strengthens the identity of UIC

## **EXECUTIVE COMMITTEE RESOLUTIONS:**

The following resolutions regarding key decisions required to move forward with the Preferred Plan for the East Side were made by the Executive Committee.

- Demolition of Lecture Centers B & E may be considered with construction of a East Side Classroom-Offfice-Laboratory instructional building with lecture hall and cultural centers capacity.
- Acquire and clear the Commonwealth Edison substation site.
- Commit to the long term viability of University Hall (UH) and the Behavioral Sciences Building (BSB).
- Reflect the Campus Climate Action Plan's goal of achieving a 30% reduction in auto use in all parking plans provided that sufficient parking capacity is provided to meet the demands of special events that may occur concurrently with regular campus activity.
- Use on-grade parking lots to site new buildings or create open space provided that appropriate structured parking is created to meet projected demand.
- For Peoria Street entrance to the CTA station & bridge over Eisenhower Express way, continue to illustrate the concept of decking over the expressway to create a landscaped open space or transit-oriented development site. Note that funding for such improvements needs to come from non-University sources.
- Include specific site recommendations for Illinois Regional Archive Depository Library (IRAD), as it is extremely likely that this building will be moved forward in the capital queue.
- Ensure that the sculpture by James Turrell remains at its current site at the corner of Halsted Street and Roosevelt Road.

## WEST SIDE

## **A**PPROACHES

The following Approaches to the West Side were developed to be conceptually concise and thereby named in a way to highlight the main distinguishing element. There are numerous components or systems that have been studied and will continue to be reviewed to make the best decisions for the Master Plan. These Approaches seek to achieve the Goals indicated previously, while also seeking to provide for the growth of the campus population (as indicated in the Appendix) and therefore its facilities. UIC must have adequate quality space to grow to fulfill its mission.

## Space Needs

The following list of space needs intended to be a basis for testing the development capacity of the campus over the next 20 to 30 years and is divided into three major categories: academic instructional and research needs, residential needs, and other needs. Several buildings are indicated as a "Replacement" as they will soon be beyond their useful life and are therefore demolition building candidates. Not all Needs will be funded by UIC but may get direct state funding such as the Illinois Regional Archive Depository or may be developed with private/public partnerships. Additionally, UIC will coordinate with the city, state, and federal authorities to fund many of the transportation modifications requested in the Approaches. In addition to the identified space needs and building sites, UIC and the planning team will incorporate more mixed-use development including retail and other support functions on campus as appropriate. Open space projects that can be implemented without the necessity of new building construction will be part of the Immediate Impact Projects.

z Social Policy Bldg.(DHSP Replacement) 120,000 Center [TLC] S & SPHW Replacement 250,000 sroom/Office/Lab Space 350,000 rch/Office 190,000 rch/Office 265,000
5 & SPHW Replacement250,0006 room/Office/Lab Space350,0007 rch/Office190,000
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119,000
99,000
112,000
112,000
ospital Replacement Phase 2) 1,100,000
arshfield, PSB Replacement + AITS) 160,000
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### GREEN AND GRID:

As distinctly different from the East Side, the West Side has evolved as a campus deeply interconnected with the city grid. By recognizing the continuous grid system as an asset, and layering onto it a developing series of open space plazas and connective pathways, the campus can be seen as a tartan of green and grid, both of which work toward defining the interconnections of the West Side from pedestrian, bicycle, mass transit and auto points of view. Not only does this system link parts of campus together, it acts as a base system for future growth and connectivity to the city beyond.

#### CONSIDERATIONS:

The following are key issues to consider in the development of the West Side. These Considerations were addressed in each of the three concept Approaches as they highlight the major decisions which will drive the future of the campus.

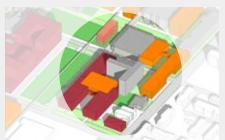
#### Core:

- Explore the new hospitals in vertical form (tower) versus a horizontal building form that requires acquisition of non-UIC land.
- In order to realize a multi-phased connected Teaching Learning Center (TLC), evaluate demolition of existing buildings.

#### South of Roosevelt:

• Align several new Medical Center functions along Roosevelt Road east to west or alternately down Wood Street north to south.







## WEST SIDE

## SOUTH EXTENSION

#### GOALS:

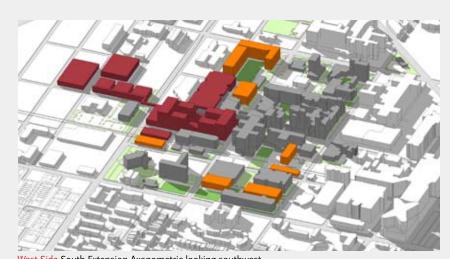
This Approach seeks to best leverage the previously developed University of Illinois Medical Center at Chicago (UIMCC) Master Plan (completed prior to the beginning of this campus Master Plan process) by incorporating its conclusions directly into the overall West Side plan.

The goal of this Approach is to incorporate a successful plan for the academic program dovetailed into the existing medical center plan to achieve a master plan which supports the function and needs of both. It seeks to create a sense of place on the West Side with a major connector to the East Side via Taylor Street.

### ORGANIZING PRINCIPLES:

Create a master plan which fully incorporates the southern expansion of the medical center while allowing the academic functions of the six Health Science colleges to expand around the medical component.

- Expand medical center facilities per UIMCC Master Plan south of Roosevelt Road bringing density and program into Illinois Medical District (IMD)-owned land. Wood Street, with a new streetscape identity, becomes the link to the existing West Side campus.
- Refocus the hospital to create a Roosevelt Road presence and frontage with a pedestrian bridge as the primary identifying element.
- Seek to minimize the amount of demolition required for future expansion. This results in fewer building sites than other Approaches.
- Establish the Teaching Learning Center (TLC) as two separate groupings, one near Ashland Avenue and the other at Damen Avenue.
- Create a gateway landscape and green corridor at Ashland Avenue and Taylor Street.



West Side South Extension Axonometric looking southwest



West Side South Extension Plan

## West Side

SOUTH EXTENSION PLAN

Legend

Proposed Building Site

Proposed Medical Center Building

Connective Greenways

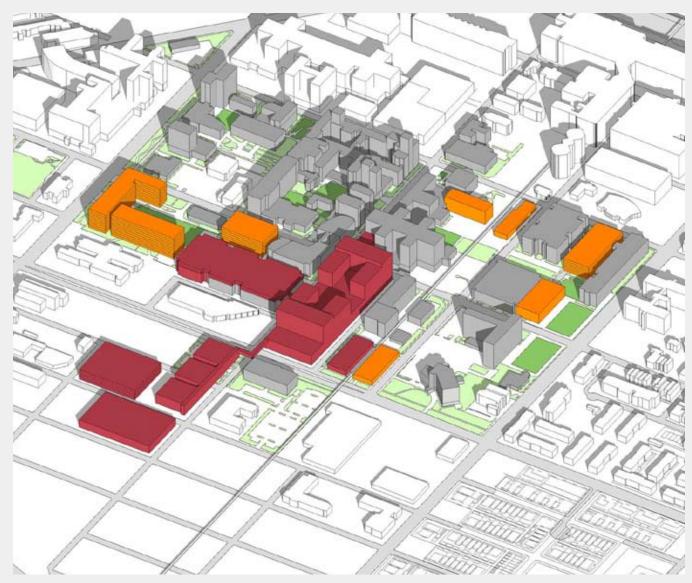
Green Places

Campus Streetscape

City Streetscape

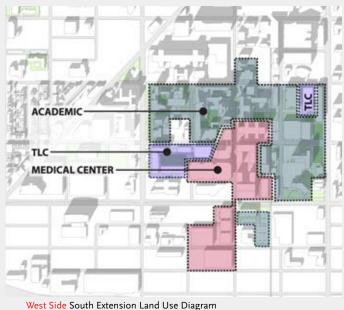
Non-UIC-owned Land

The South Extension approach maintains the original UIMCC Master Plan concept with a string of out-patient clinics lining Wood Street south of Roosevelt Road. By considering the medical center expansion as a given, the academic campus is held within the existing street boundaries of the West Side campus and will be built as infill projects on out-dated building sites and surface parking areas.



West Side South Extension Axonometric looking northwest

- Anchor new academic facilties (TLC) on the west end and locate a satellite at the northeast corner to distribute the connection to existing facilities
- Expand the medical center in the north/south direction along Wood Street so that it is surrounded by academic functions
- Locate patient care facilities on both sides of Roosevelt Road connected by a bridge



# WEST SIDE

## SOUTH EXPANSION + EAST INFILL

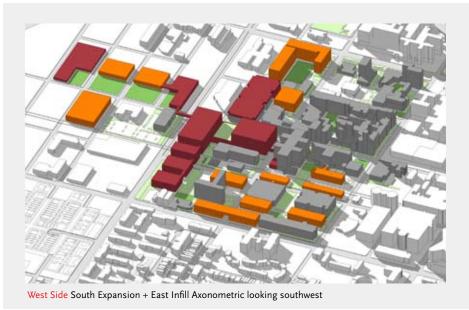
#### GOALS:

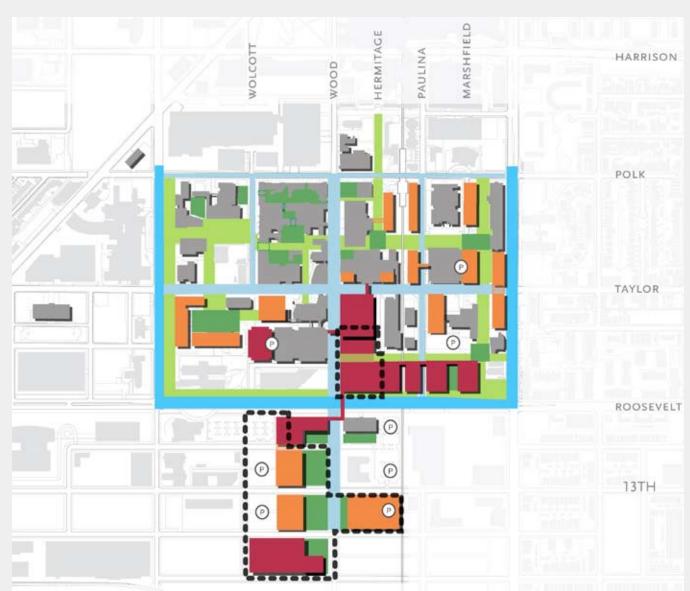
While maintaining a southward expansion per the UIMCC master plan, this Approach seeks to create a more defined sense of place or neighborhood south of Roosevelt Road through both program and green space. Simultaneously, academic programs become more centralized along the eastern edge of the West Side with an anchor gateway. To provide a more coherent and urban campus, the concept of infilling the West Side north of Roosevelt Road attempts to replace the 1950's "suburban campus" buildings.

### ORGANIZING PRINCIPLES:

Focus medical center expansion as a "destination" south of Roosevelt Road while consolidating infill expansion to the east end of the West Side.

- Expand south of Roosevelt Road to create a sense of place and destination.
- Infill along all UIC-owned land fronting the north side of Roosevelt Road to create an identity along the street frontage.
- Create density and infill along the eastern side of campus by demolishing SPHPI .
- Create an academic gateway to the West Side with a building at Ashland Avenue and Taylor Street, centered on the new Marshfield greenway, that becomes the "face" of the West Side.





West Side South Expansion + East Infill Plan

## West Side

So. Expansion East Infill Plan

Legend

Proposed Building Site

Proposed Medical Center Building

Connective Greenways

Green Places

Campus Streetscape

City Streetscape

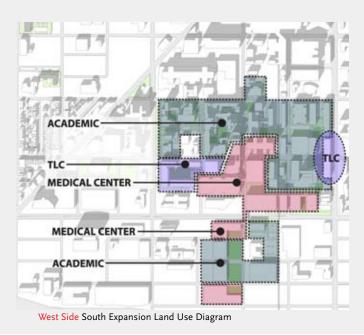
Non-UIC-owned Land

The South Expansion + East Infill approach seeks to adhere to the basic planning direction of the UIMCC Master Plan, while simultaneously creating a greater sense of place south of Roosevelt Road. This Approach maximizes the medical center's frontage by refocusing outpatient locations along Roosevelt Road. Parcels south of Roosevelt are then reserved for office, administrative and "back of house" functions, limiting the necessity of frequent crossings of Roosevelt Road.



West Side South Expansion + East Infill Axonometric looking northwest

- Anchor new academic facilties (TLC) at the east end with gateway anchor location at Ashland/ Taylor and locate a satellite at the west end to distribute the connection to existing facilities
- Create a new district south of Roosevelt Road for facilities requiring limited student and patient contact
- Expand the medical center south to Roosevelt Road from the existing hospital and then east along the north side of the road
- Locate patient care facilities on the north side of Roosevelt Road in contiguous facilites



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## WEST SIDE

## Dense Core

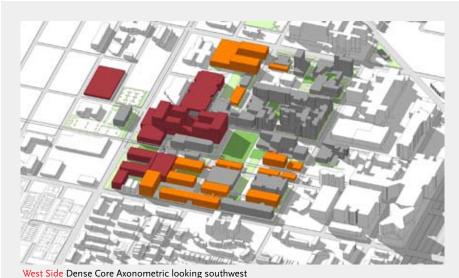
#### GOALS:

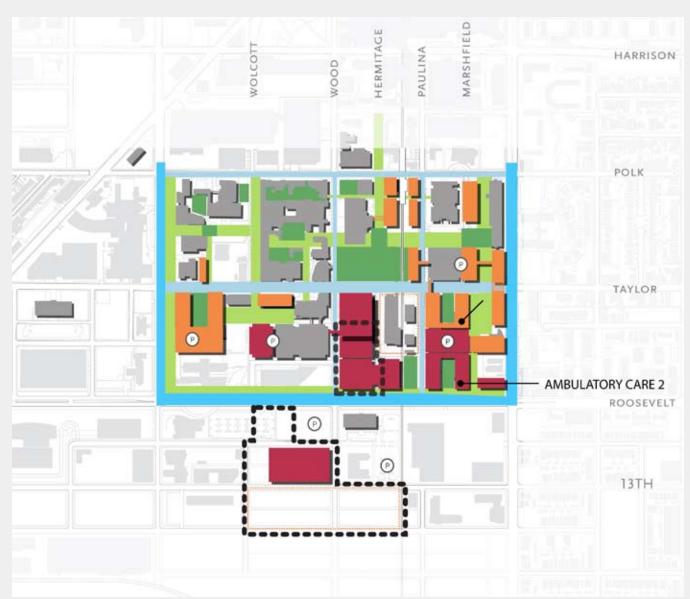
This Approach seeks to consolidate the campus into a coherent, identifiable core. By limiting expansion to within the boundaries of Ashland, Roosevelt, Damen and Polk, the resultant density creates a tight-knit community bringing medical center and academic core functions into a centrally located space. The goal is to consolidate the built environments to create density, gain better pedestrian access across campus, reinforce the boundaries and emphasize edge permeability. This can foster a greater sense of community through increased interaction, closer proximities, and ultimately, shared research, teaching and learning opportunities.

#### ORGANIZING PRINCIPLES:

Densification of existing campus core, recognizing Roosevelt Road as a major separation for further expansion.

- Expand south of Roosevelt Road as required for support and expansion opportuni-
- Leverage existing surface parking spaces for future building expansion needs.
- Decrease reliance on non-UIC land for future expansion needs.
- Locate the face of UIMCC, with EEI and Ambulatory Care, along the north side of Roosevelt Road extending from the corner of Ashland Avenue. Provide an identity on Roosevelt Road in advance of future hospital expansion.
- Create an academic gateway to the West Side with a building at Ashland Avenue and Taylor Street, centered on the new Marshfield greenway, that becomes the academic "face" of the West Side.





West Side Dense Core Plan

## West Side

DENSE CORE PLAN

Legend

Proposed Building Site

Proposed Medical Center Building

Connective Greenways

Green Places

Campus Streetscape

City Streetscape

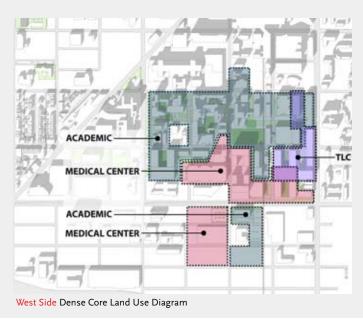
Non-UIC-owned Land

The Dense Center approach seeks to utilize as little non-UIC owned land as possible, and to limit expansion south of Roosevelt Road. By doing so, the medical center and academic buildings are set in close proximity to each other in a more walkable and delineated campus core. While requiring more demolition of 1950's era "suburban campus" buildings, the plan offers the opportunity to create higher density infill better suited to its urban context.



West Side Dense Core Axonometric looking northwest

- Create a new district south of Roosevelt Road for facilities requiring limited student and patient contact
- Consolidate patient care facilities on the north side of Roosevelt Road in contiguous facilites
- Locate medical center gateway and identity at the north face of Roosevelt Road
- Locate academic gateway and identity at Ashland Avenue and Taylor Street



## West Side Comments

# Advisory, Core & Executive Committees: July 21, 2009

#### Representative comments:

- · Consolidate North of Roosevelt Road, prefer "Dense Core"
- Acquire land south of Roosevelt Road for future expansion and support functions
- Create an academic gateway and identity at Ashland Avenue and Taylor Street
- Create a medical center gateway and identity on Roosevelt Road
- · Link existing courtyards with new greenway system to connect campus
- Enhance campus identity with new streetscapes

# Advisory, Core, Executive Committees & Dean's Council:

## August 20, 2009

### Representative comments:

- Demolition and relocation cannot be the first move
- Establish a strong hospital presence and entry on Roosevelt Road
- Create an academic gateway and identity at Ashland Avenue and Taylor Street
- Create a green campus quadrangle at the existing hospital site
- Link existing courtyards with new Greenway system to connect campus
- Enhance campus identity with new streetscapes

## TOWN HALL MEETINGS:

## SEPTEMBER 9 & 10, 2009

Comments indicated below were ones heard by numerous participants. For a complete summary of all comments made that relate to the Master Plan please refer to www.uic.edu/master\_plan/Phase 2/Town\_Hall\_Meeting\_Summary\_9-9-09.pdf

- Take a closer look at circulation, especially pedestrian, rapid transit nodes, bus and car routes
- Expand current pedestrian tunnel system to new buildings

## TOWN HALL MEETINGS:

## SEPTEMBER 9 & 10, 2009 (CONT.)

- Consider that with the current shortage of parking on the West Side, the need exists to provide additional parking beyond just expanding current garage capacities with additions
- Planning seems more concerned with auto (parking and traffic) than pedestrian needs
- Add Transit Oriented Development at Pink Line stop
- Expand biotechnology research areas (similar to incubators established at UC San Diego) to the area south of Roosevelt Road
- Evaluate how IIT's student center changed the perception of their campus as a caraccess-only destination to a rapid transit destination by prominently featuring the EL line

## **EXECUTIVE COMMITTEE RESOLUTIONS:**

The following resolutions regarding key decisions required to move forward with the Preferred Plan for the West Side were made by the Executive Committee:

- Demolish the Disability, Health and Social Policy Building (DHSP), the Marsh-field Avenue Building and the Applied Health Sciences Building.
- As a long term possibility, consider demolishing the existing West Side power
  plant and constructing a new facility on a different site as an option in Phase 3.
  Note that this would be a costly proposition.
- Commit to the long term viability of the School of Public Health and Psychiatric Institute Building (SPHPI).
- Use on-grade parking lots to site new buildings or to create open space provided that appropriate structured parking is created to meet projected demand.
- As funding for the new EEI and Pathology buildings may become available, the sites south of Roosevelt Road are the only currently viable options. As long range plans develop, explore sites north of Roosevelt Road for other Medical Center functions.
- A taller hospital tower concept is not desired.